

DEVELOPING PLACE-BASED CARE

Relevant Board Member(s)	Caroline Morison Councillor Jane Palmer
Organisation	Hillingdon Health and Care Partners London Borough of Hillingdon
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Papers with report	None

HEADLINE INFORMATION

Summary	This report is seeking to update the Board on the recent integration white paper and associated developments in place-based care in Hillingdon
Contribution to plans and strategies	Joint Health and Wellbeing Strategy
Financial Cost	There are no direct costs associated with this report.
Ward(s) affected	All

RECOMMENDATION

That the Health and Wellbeing Board considers the proposals contained within this report and advises officers how it wishes to proceed.

INFORMATION

1. Integrating care – context

1.1 Across the NHS and social care, there is a continuing local and national focus on joining up health and care services to put people and their needs at the centre of how we structure and provide care. Often the way that regulatory frameworks, organisations and funding flows are set up make it harder for us to align care, resource, information and delivery than we would like. This can cause gaps in services or duplication and means that our residents aren't always able to easily access the right care in the right setting at the right time.

1.2 The Health and Care Bill currently proceeding through Parliament sets out the future component parts of integrated care systems (ICSs) – namely integrated care boards (ICBs) that will become the statutory vehicle for health at system level and integrated care partnerships (ICPs) that bring together a wider range of partners across a system footprint to improve health and care outcomes. It is anticipated that these arrangements will come into effect fully from

July 2022 following legislation.

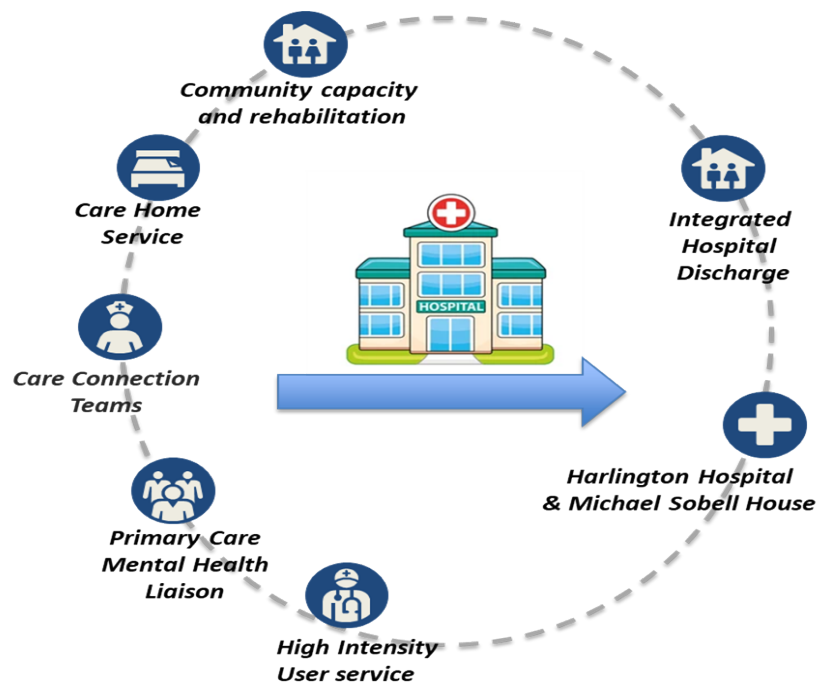
1.3 The white papers published to date (January 2021, February 2022) set out clearly the need for decision-making regarding priorities and resourcing to remain as close to residents and communities as possible through joined up plans, accountability and governance at 'place'.

2. Integrated care in Hillingdon

2.1 In Hillingdon, the development of integrated working at 'place' has been primarily through the existing alliance of The Hillingdon Hospitals' NHS Foundation Trust, Central and North West London NHS Foundation Trust, The Confederation (General Practice) and H4All (collaboration of third sector organisations) - collectively known as Hillingdon Health and Care Partners (HHCP) – alongside the London Borough of Hillingdon and North West London Clinical Commissioning Group (NWL CCG).

2.2 Partners have to date used an 'alliance agreement' to underpin shared resources, information sharing and the use of partnership investments with agreed benefits and outcomes. This mechanism has enabled the development and delivery of integrated services designed to deliver proactive joined up care to our residents.

Fig. 1 – HHCP services



2.3 During 2021/2022, the partnership has expanded its scope to encompass transformation of health and care across the population in line with the priorities within the Hillingdon Health and Wellbeing Strategy and supporting new models of care that will deliver a sustainable new hospital for Hillingdon.

Fig. 2 – HHCP Transformation Programmes



3. Developing place-based care

3.1 Partners in Hillingdon are reviewing our approach to integration in order to:

- ensure delivery of the population health and wellbeing outcomes set out in the Joint Health and Wellbeing Strategy 2022 – 2025
- establish increasingly joined up and person-centred models of care that deliver high quality and sustainable health and care for our residents
- align with national and NWL direction of travel for place-based care including clear, shared outcomes, local accountability and leadership

3.2 NWL ICS is currently establishing the process for the development of an ICS strategy which will include defining the relationship between ICB, ICP and Place. This work is at a relatively early stage but will include engagement across residents and partners at place and system levels.

4. Next steps

4.1 The review of HHCP will provide a roadmap that sets out plans for 2022-2023 and longer term (in line with the Joint Health and Wellbeing Strategy (JHWBS)) and includes:

- A focus on population health and engagement, establishing priority areas from the refreshed joint strategic needs analysis
- Development of our models of care and integrated neighbourhood operating model
- Ongoing mapping and delivery of transformation schemes against Joint Health and Wellbeing Strategy and new hospital activity shifts
- Further building our joint approach to our enabling workstreams including workforce and digital
- Working with NWL ICS to shape and align to the governance required for spring 2023

It is proposed to bring back an update to the June Health and Wellbeing Board that includes both Hillingdon place and NW London ICS development.

BACKGROUND PAPERS

Joint Health and Wellbeing Strategy 2022 – 2025